Ukraine Plan Indicators 2024 - 2027

Chapter of Ukrain	e Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	isororms and myestments	steps to implement reforms/investments)	implementation		1 men ane
				Entry into force of legislation (including the adoption of the necessary	
				secondary legal and normative acts), which complies with the relevant OECD	
				SIGMA principles of public administration. The entry into force of the specified	
				legislation will ensure:	
				- Introduction of remuneration based on the functional classification of	
				positions.	
Public				- A clear separation of wages into fixed or guaranteed (not less than 70%	
Administration	Reform 1. Civil service	Entry into force of the legislative changes to the	National Agency for Civil Service,	annually) and variable (not more than 30% annually) parts.	
Reform	remuneration reform	civil service remuneration reform	supported by Ministry of Finance	- Reduction of seniority supplement from 50% to 30%	Q1 2025
				Enterints former of the interface (inclusion the extention of the management	
				Entry into force of legislation (including the adoption of the necessary	
	Reform 2. Merit-based			secondary legal and normative acts) to improve the procedure for entering,	
Public		Entry into force of the legislative changes to		passing, and terminating civil service. Specified legislation should comply with	
Administration	procedure for the civil	improve the procedure for entering, passing,		the OECD/SIGMA principles of public administration related to merit-based	
Reform	service	and terminating civil service	National Agency for Civil Service	recruitment	Q3 2025
				Restoration of merit-based selection for vacant positions for all civil servants	
				will be implemented gradually in three stages:	
				1) for civil service positions of category 'A'	
	Reform 2. Merit-based			2) for civil service positions of category 'B' (in the territory controlled by Ukraine	
Public	recruitment and selection			where no hostilities are taking place);	
Administration	procedure for the civil	Reinstating merit-based recruitment in the civil		3) for civil service positions of category 'C' (in the territory controlled by Ukraine	
Reform	service	service	National Agency for Civil Service	where no hostilities are taking place)	Q3 2026
	Reform 3. Digitalization				
Public	of civil service and	Full-fledged launch and usage of the human	Ministry of Digital Transformation,	The Human Resources Management Information System (HRMIS) is in	
Administration	human resources	resources management information system	supported by National Agency for	operation and used in all ministries and all operating/acting other central	
Reform	management	(HRMIS)	Civil Service	executive authorities and their territorial bodies	Q1 2026
	Reform 3. Digitalization				
Public	of civil service and				
Administration	human resources	Restoration and modernization of the Unified		The Unified Civil Service Vacancy Portal (career.gov.ua) is restored and fully	
Reform			National Agency for Civil Service	functional and can generate statistics on all vacancies and appointments	Q1 2026
				Adoption of the National Revenue Strategy for 2024-2030. The Strategy	
				includes measures such as:	
				- proposals for amending Ukraine's tax legislation in line with the requirements	
				of EU legislation (in terms of taxation on value added tax and excise taxes,	
				measures to combat tax evasion, etc.);	
				- proposals for amending Ukraine's tax legislation to improve personal income	
				taxation;	
				- proposal for a IT Strategy of the State Tax Service;	
Dublia Eiran -i-i		Adaption of the National Deveryon Otact		- measures to address the informal economy;	
Public Financial	Reform 1. Improved	Adoption of the National Revenue Strategy for	Ministry of Einstein	- measures to reform property taxation measures to address tax expenditures	04 000 4
Management	revenue management	2024-2030	Ministry of Finance	and exemptions	Q1 2024
				The strategic plan for digital development, digital transformation and	
Public Financial	Reform 1. Improved		Ministry of Finance,	digitalisation of State Tax Service is adopted, in line with the recommendations	0 / (
Management		of the State Tax Service	State Tax Service	of the National Revenue Strategy for 2024-2030	Q4 2024
Public Financial			Ministry of Finance,	The long-term national strategic plan for digital development, digital	
Management	revenue management	State Customs Service	State Customs Service	transformation and digitalisation of the State Customs Service is adopted	Q2 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
Public Financial	Reform 2. Improved	Approval of the Budget Declaration for 2025-		The Budget Declaration for 2025-2027 is approved, acquired the status of an official document and submitted to the Parliament. The Declaration will foresee: - key macroeconomic projections of economic and social development of the country; - key budget indicators (revenues, expenditures, budget deficit, public debt); - public policy priorities by spheres and expenditure ceilings for each key spending unit; - relations between the state budget and local budgets, including necessary guidance for preparing medium-term forecasts of local budgets;	
Vanagement	management	2027	Ministry of Finance	- fiscal risks assessment	Q2 2024
Public Financial Management	Reform 2. Improved public financial management	Conduction of spending reviews of the state budget	Ministry of Finance, Key spending units determined by the Government's decision to conduct reviews in the respective year	Spending reviews of the state budget are conducted annually based on the Government decision and the methodology aligned with best OECD practices in particular in the priority areas, such as including social protection, education, healthcare, energy, business support	Q4 2026
Public Financial Management	Reform 2. Improved public financial management	Entry into force of the Law on Amendments to the Budget Code of Ukraine to Define the Procedure for Managing Fiscal Risks of Local Budgets	Ministry of Finance	The Law on Amendments to the Budget Code of Ukraine to Define the Procedure for Managing Fiscal Risks of Local Budgets is adopted and enters into force. The Law will include measure such as: - determining entities responsible for managing fiscal risks of local budgets; - establishing the procedures for cooperation between various entities responsible for managing fiscal risks of local budgets; - defining the methodological frameworks for managing fiscal risks of local budgets	Q4 2026
Public Financial Management	Reform 3. Improved public debt management	Adoption of the medium-term state debt management strategy (MTDS)	Ministry of Finance	The medium term state debt management strategy (MTDS) for 2026-2028 is adopted by the Government, providing, in particular, for: - analysis of current public debt structure and trends; - targets to ensure debt sustainability; - measures for the development of domestic government securities market	Q4 2025
Public Financial Management	Reform 4. Improved public investment management	Adoption of the Action Plan for the implementation of the Roadmap for reforming public investment management	Ministry of Finance	Action Plan for the implementation of the Roadmap for reforming public investment management is adopted. The action plan will include the sequencing and timeframe for such measures as: - introduction of strategic planning for public investment in close connection with budget planning; - definition of the roles of all participants at all stages of the investment project cycle; - establishment of unified approaches to the selection, evaluation and monitoring of investment projects, regardless of the sources of funding (budget revenues, international donors, state (local) guarantees, concessions, PPPs) to enable the preparation of single project pipeline; - definition of prioritisation criteria that capture defined needs, maturity of projects, and alignment with sectoral and/or regional strategies in the context of the public investment management; - introduction of an independent assessment of large public investment projects	Q2 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan Public Financial Management	Reform 4. Improved public investment management	steps to implement reforms/investments)	implementation Ministry of Communities, Territories and Infrastructure Development	Development and implementation of the digital management tool for the reconstruction of Ukraine, which provides public access to data on reconstruction projects at all stages, including planning, financing, procurement, construction and commissioning, to enable a public and transparent monitoring of project implementation and better coordination of reconstruction efforts between sectors	Q3 2025
Public Financial Management		Adoption and entry into force amendments to the resolutions of the Cabinet of Ministers on state financial control.	Ministry of Finance, State Audit Service	Adoption and entry into force amendments to the resolutions of the Cabinet of Ministers or other legislation on state financial control, which will focuses in particular on the following areas: - Enabling for the State Audit Services to ensure that the institution has the means to protect the financial interests of the EU, in particular for the funds used under the Pillar I of the Ukraine Facility, based on the international audit standarts; - Strengthening measures for monitoring the procurement procedures.	Q4 2025
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	At least 20% of judicial vacancies are filled in	High Qualification Commission of Judges (by consent)	At least 20% of judicial vacancies available as of 16 October 2023 (a total number of 2205 positions) are filled on the basis of amended legislation, which will include the following elements: - Streamlined stages of selection and shortened mandatory judicial training periods; - Consistent application of clear and duly published assessment criteria and scoring methodology for assessing professional competence and integrity of judicial candidates; - Involvement of the Public Integrity Council in assessing the integrity of judicial candidates whenever the law requires it	Q3 2025
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	Establishment of a new court to consider administrative cases	Ministry of Justice High Qualification Commission of Judges (by consent)	A new court to hear administrative cases involving national state agencies that is composed of first and appeal instances and whose judges are selected following a credible integrity and professionalism check with the involvement of independent experts is established	Q3 2025
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	Qualification evaluation (vetting) is completed ensuring predictability, stability and openness of disciplinary practice against judges	High Qualification Commission of Judges (by consent)	Qualification evaluation (vetting) is completed in respect of 50 % of judges who still had to undergo it as of 30 September 2016 in line with the established procedures and with the involvement of the Public Integrity Council	Q4 2025
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	Start of work of the Selection Commission on Conducting Competition to the High Council of Justice Service of Disciplinary Inspectors Competition for its Head, Deputy Head and Disciplinary Inspectors has launched and continues according to established procedure	High Council of Justice (by consent)	The High Council of Justice establishes the Selection Commission on Conducting Competition to the High Council of Justice Service of Disciplinary Inspectors and launches the competition for its Head, Deputy Head and Disciplinary Inspectors	Q1 2024
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	20% of old disciplinary proceedings (complaints) not considered as of the end of 2023 are resolved	High Council of Justice (by consent)	20% of old disciplinary proceedings (complaints) not considered as of 31 December 2023 are resolved with the involvement of the Disciplinary Inspectors Service and on the basis of the criterias for prioritisation of disciplinary complaints consideration, provided for in clause 13.7 of the Rules of Procedure of the High Council of Justice (as amended on 21 November 2023, № 1068/0/15-23) that are published on the official website of the High Council of Justice	Q4 2025

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Kelorins and investments	steps to implement reforms/investments)	implementation		Thierranic
Judicial System	Reform 1. Enhancing the accountability, integrity and professionalism of the judiciary	Entry into force of the legislation revising the declarations of integrity of judges and their verification process	High Qualification Commission of Judges (by consent)	The law and the bylaws of the HQCJ revising the declarations of integrity of judges and their verification process enter into force. These legal acts shall focus on: - Clarification of the content of the integrity declarations and the grounds for initiating the verification - Expansion of the time period covered by the verification - Improvement of the verification procedure by specifying the verification mechanisms and deadlines, defining the rights and obligations of the persons and entities involved in the verification process, clarifying the legal consequences of the verification.	Q2 2025
Judicial System	Reform 2. Reforms of insolvency and enforcement of court decisions	Entry into force of the legislation on the improvement of the insolvency regime	Ministry of Justice	The Law on the improvement of insolvency regime and the relevant secondary legislation enter into force, introducing insolvency prevention system and the early warning tool for legal entities and entrepreneurs in line with the principles of the EU Directive 2019/1023 on preventive restructuring framework. The new legislation focuses on: - Prevention of bankruptcy and restoration of solvency of debtors - Early detection of signs of crisis in the company - Identification of additional opportunities for restoring solvency of companies - Availability of information for the companies about the mechanisms for preventing insolvency and early warning	Q4 2024
Judicial System	Reform 2. Reforms of insolvency and enforcement of court decisions	Entry into force of the legislation for simplified insolvency procedures for Micro, Small, and Medium Enterprises		The legislation for simplified insolvency procedures for Micro, Small, And Medium Enterprises (MSMEs) in line with the principles of the EU Directive 2019/ 1023 on preventive restructuring framework enters into force. The legislation will be drafted based on a regulatory impact assessment with the involvement of EU experts. The legislation focuses on: - simplified out-of-court and bankruptcy procedures for MSMEs (including individual entrepreneurs); - availability of insolvency tools and services of insolvency practitioners for MSMEs; - prevention of abuse of insolvency procedures by MSMEs	Q1 2026
	Reform 2. Reforms of insolvency and enforcement of court decisions	Advancement of the enforcement of court decisions Entry into force of the Law on digitalisation the enforcement proceedings	Ministry of Justice	The Law on the enforcement of court decisions related to monetary and non- monetary obligations and further digitalizing the enforcement proceedings enters into force	Q2 2025
Judicial System	Reform 2. Reforms of insolvency and enforcement of court decisions Reform 2. Reforms of	An upgraded IT system for enforcement of court decisions is operational.	Ministry of Justice	The upgraded IT system for enforcement facilitating enforcement process, debtor asset tracking, bank account freezing and debt recovery is operational.	Q2 2026
Judicial System	insolvency and enforcement of court decisions	A data collection system on the enforcement of court decisions is operational	Ministry of Justice State Judicial Administration,	A data collection system on the enforcement of court decisions is operational.	Q4 2025
Judicial System	Reform 3. Digitalisation of the judicial system	New IT solutions in the judicial system are in place	supported by Ministry of Digital Transformation	IT solutions replacing and/or upgrading UJITS modules/introducing new IT systems implemented on the basis of the roadmap are operational.	Q4 2027

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
	Reform 4. Reform of the Prosecution Service	Entry into force of the legislation enabling	Office of the Prosecutor General (by consent), supported by Council of Prosecutors (by consent), Qualification and Disciplinary Commission of Prosecutors (by consent)	Legislation enabling transparent and merit-based selection of management- level prosecutors enters into force. This legislation will include: - clear assessment criteria, including professional competence and integrity/ethics; - transparent, competitive and meritocratic selection procedure that includes a credible professionalism and integrity check;. - strengthening the institutional capacity and powers of the Prosecutor's Office and self-government bodies, in particular Council of Prosecutors, in terms of selecting prosecutors for senior positions.	Q1 2026
	Reform 4. Reform of the Prosecution Service	disciplinary system for prosecutors and increasing the capacity of the Qualification and	Office of the Prosecutor General (by consent), supported by Council of Prosecutors (by consent), Qualification and Disciplinary Commission of Prosecutors (by consent)	Legislation improving the disciplinary system for prosecutors enters into force and the institutional capacity of the Qualification and Disciplinary Commission of Prosecutors is strengthened. The improved legal and institutional framework aimed at implementing GRECO recommendations will contain the following elements: - specification of disciplinary offences related to the conduct of prosecutors and their compliance with ethical standards, and expansion of the list of available disciplinary sanctions to increase their proportionality and effectiveness; - amending the provisions on the composition of the Qualification and Disciplinary Commission of Prosecutors to ensure that the majority of seats are held by prosecutors elected by their colleagues and conducting an independent and objective procedure for the pre-selection of all candidates for members of the QDCP, which includes verification of their integrity; - increasing the efficiency of disciplinary proceedings by extending the statute of limitations.	Q3 2026
	Reform 4. Reform of the Prosecution Service	An e-Case Management System in the criminal justice is in place	Office of the Prosecutor General (by consent)	An e-Case Management System in the criminal justice chain enabling digital processing of criminal cases and gradually replacing/significantly upgrading the outdated Unified Register of Pre-Trial Investigations, is operational	Q4 2026
Fight Against Corruption and	Reform 1. Developing the institutional capacity of the anti-corruption infrastructure	Increased manpower for the Specialised Anti- Corruption Prosecutor's Office	Specialised Anti-Corruption Prosecutor's Office (by consent)	The Specialised Anti-Corruption Prosecutor's Office is given the opportunity to increase its manpower from 10% to 15% of the manpower of the National Anti-Corruption Bureau	Q3 2024
Fight Against Corruption and money laundering	Reform 1. Developing the institutional capacity of the anti-corruption infrastructure Reform 1. Developing	Appointment of a new head of the National Agency on Corruption Prevention	Cabinet of Ministers , supported by Competition committee for the selection of the Head of the National Agency on Corruption Prevention	A new head of the National Agency on Corruption Prevention is appointed following a selection process in line with the Law on the Prevention of Corruption	Q2 2024
Fight Against Corruption and	Reform 1. Developing the institutional capacity of the anti-corruption infrastructure	Increased manpower for the High Anti- Corruption Court	High Anti-Corruption Court (by consent)	The personnel number of HACC judges has been increased by 60%, and the HACC apparatus number has been increased by 40%	Q1 2025

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
				The Laws of Ukraine on amending the Criminal Code of Ukraine and the	
				Criminal Procedure Code of Ukraine enters into force. with the following	
				provisions:	
			Ministry of Justice, supported by	- improving provisions regulation plea bargain;	
	Reform 2. Improving the		National Agency on Corruption	- cancellation of the pre-trial investigation period from the time of the	
Fight Against	legal framework for a		Prevention, Specialised Anti-	registration of the criminal proceedings until the notification of the suspicion;	
Corruption and	more effective fight	Entry into force of the amended Criminal Code	Corruption Prosecutor's Office (by	- allowing to adjudicate certain cases by a single-judge of the High Anti-	
, ,	against corruption	and of the Criminal Procedure Code	consent)	Corruption Court	Q3 2024
	Reform 2. Improving the				
Fight Against	legal framework for a	Adoption of a new Anti-Corruption Strategy and		An Anti-Corruption Strategy and a State Anti-Corruption Programme for its	
Corruption and	more effective fight	a State Anti-Corruption Programme for the	National Agency on Corruption	implementation for covering the period after 2025 are adopted by the	
money laundering	against corruption	period after 2025	Prevention	Parliament and the Government respectively and published	Q2 2026
	Reform 2. Improving the		National Agency for Finding,		
Fight Against	legal framework for a	Adoption of an action plan for the	Tracing and Management of	An Action Plan for the implementation of the Asset Recovery Strategy for 2023-	
0 0	more effective fight	implementation of the Asset Recovery Strategy		2025 is adopted by the Cabinet of Ministers and published on the website of	
•	against corruption	for 2023-2025	and Other Crimes	the Cabinet of Ministers	Q3 2024
,				The Law reforming ARMA enters into force. The law will focus on:	
			Ministry of Justice, supported by	-) a transparent and merit-based selection procedure for the head of the	
	Reform 2. Improving the	Entry into force of the law reforming the	National Agency for Finding,	agency, including a credible integrity and professionalism check;	
Fight Against	legal framework for a	National Agency for Finding, Tracing and	Tracing and Management of	- an independent external performance assessment system;	
	more effective fight	Management of Assets Derived from	Assets Derived from Corruption	- transparent procedure for the management and sale of seized assets under	
	against corruption	Corruption and Other Crimes	and Other Crimes	the agency's control	Q1 2025
noncy laandening				Approval and entry into force of the Government Order on Approval of the	QT 2020
				Action Plan aimed at preventing and/or mitigating the negative consequences	
				of risks identified in the third round of the National Risk Assessment in the field	
Fight Against		Adoption of the Action Plan for addressing the	Ministry of Finance supported by	of prevention and counteraction to legalisation (laundering) of proceeds of	
	Reform 3. Anti-money	risks identified in the third round of the National	other authorities (according to their	crime, terrorist financing and financing of proliferation of weapons of mass	
•	laundering measures	Risk Assessment	competence)	destruction for the period up to 2026	Q1 2024
noney laundering	laundening measures				Q1 2024
			State Financial Monitoring Service,		
			supported by		
			Ministry of Finance		
			,		
			National Bank (by consent)		
			Ministry of Justice		
			National Commission on Securities	Dreparing and conducting the part National Disk Assessment in a conducting	
Fight Against	Deferre O. Anti-man		and Stock Market (by consent)	Preparing and conducting the next National Risk Assessment in accordance	
	Reform 3. Anti-money	Conduction the next National Dist. Assoc		with the updated Methodology for the National Assessment of money	04 0005
money laundering	laundering measures	Conducting the next National Risk Assessment	to their competence)	laundering and terrorist financing risks in Ukraine	Q4 2025
			State Tax Service, supported by		
			Ministry of Finance		
-				The necessary legal framework for a unified registry of bank accounts for	
Fight Against			National Bank (by consent)	individuals and legal entities in accordance with EU standards enters into force	
•	Reform 3. Anti-money	Entry into force of the legislation for a unified	National Commission on Securities	amending the Tax, Banking, AML, capital market and payment services	
	laundering measures	registry of bank accounts	and Stock Market (by consent)	Ukrainian legislation	Q2 2027
Fight Against					
Corruption and	Reform 3. Anti-money	The necessary software and hardware for the		The necessary software and hardware for the Unified Registry of bank	
nonov loundaring	laundering measures	Unified Registry is in place	State Tax Service	accounts is operational	Q2 2027

Plan	Reforms and investments				
		steps to implement reforms/investments)	implementation	Outcome	Timeframe
				The NBU publishes the Resilience Assessment of the largest banks in the	
				banking system (in terms of assets) that includes stress testing under the	
		Published Resilience assessment in the		adverse scenario and the results of an independent Asset Quality Review if	
Financial Markets th	ne banking sector	banking system	National Bank (by consent)	conditions allow it to be carried out	Q1 2026
				The legislation on the sale of SOBs, namely, the Law of Ukraine 'On Divesting	
				State-Owned Shareholdings in the Charter Capital of Banks that Have	
				Undergone Recapitalization by the State' № 4524-VI dated 2012, has been	
				updated and enters into force. The revised legislation should facilitate the sale	
				of varying ownership stakes in SOBs, while also providing the flexibility for	
R	Reform 2. Reducing			complete acquisition. The fundamental principles guiding the sale of SOBs will	
st	tate ownership in the	Entry into force of the legislation on the		be developed through collaborative discussions and in consensus with the	
Financial Markets ba	anking sector	principles for the sale of state-owned banks	Ministry of Finance	international donors	Q1 2026
				Resolution of the Government or other legal act Government adopting the	
				reform strategy for the SOBs, which sets out a gradual reduction in state	
				ownership in the banking sector. The strategy for the SOBs focuses on these	
				main areas:	
				- financial health and stability;	
				-management of non-performing loans;	
				- mitigation of fiscal risks;	
R	Reform 2. Reducing			- enhancement of bank governance and operational efficiency;	
		Adoption of the strategy for gradual reduction		- bank value enhancement, long-term viability, and steps towards privatiation	
			Ministry of Finance	(when relevant)	Q2 2026
	<u> </u>			The strategy for resolution of nonperforming loans in line with EU regulation	
				force is approved. The strategy focuses on these main areas:	
				- Strengthening of the prudential requirements for the NPL recognition and	
				resolution;	
			National Bank (by consent),	- Exchange of data on the NPLs and other relevant market data between the	
R	Reform 3. Improved		Ministry of Justice,	financial institutions and state agencies to improve NPL resolution;	
			State Property Fund,	- Review of potential obstacles and development of measures to improve the	
Financial Markets pe			Ministry of Finance	framework for NPL restructuring and resolution	Q2 2025
	Reform 3. Improved		-	The legal acts implementing the recommendations of the strategy for resolution	
		Entry into force of the legislation to improve	National Bank (by consent), other	of nonperforming loans and improving the system of NPLs resolution, have	
-		, ₀	involved authorities	entered into force.	Q1 2026
				Adoption and entry into force of the Law on the improvement of state regulation	
				for capital markets and organised commodity markets, aligning it with	
				International Organization of Securities Commissions (IOSCO) standards.	
				This refers to the ability of the NSSMC to operate free from external influence,	
				particularly from political or industry pressures, make decisions based on the	
R	Reform 4. Improved	Entry into force of the Law on the improvement		law and the best interests of market integrity and investor protection, rather	
		of the state regulation for capital markets and	National Securities and Stock	than external interests, and have strong enforcement mechanisms and	
105				and shows and have being on or on one incontantion of and	

Chapter of Ukraine	D.f.	Name of the step (quantitative and qualitative	Agency responsible for	Onterme	TT:
Plan	Reforms and investments	steps to implement reforms/investments)	implementation	Outcome	Timeframe
Management of	Reform 1. Adopting a	Adoption of the state ownership policy and of	Ministry of Economy Ministry of Finance	Entry into force of the Resolution of the Cabinet of Ministers 'On Approving the State Ownership Policy' and the 'triage' of SOEs, which is also published. The State Ownership Policy focuses on: - Listing the public policy objectives that SOEs are required to achieve; - Describing the state's role in the governance of SOEs; how the state will implement its ownership policy; and the respective roles and responsibilities of those government authorities involved in its implementation; - Definition of the overall rationales for keeping SOEs under state ownership and subjects these rationales to regular reviews; - Setting long-term and whole-of-government priorities of SOEs ownership; - Dividend policy, Remuneration policy for members of supervisory boards and managers. The ownership policy will allow for the implementation of OECD Corporate governance reforms in DSO companies to improve competition in natural gas markets. The triage of SOEs will lead to the following outcomes: - A list of SOEs that will remain in state ownership as strategic; - A list of SOEs that will be proposed for privatisation, also indicating all SOEs which are temporarily banned for privatisation during the martial law in a dedicated subsection;	
Public Assets Management of Public Assets	state ownership policy Reform 2. Improved governance and management of SOEs	the triage of SOEs Entry into force of the law on the corporate governance of SOEs	State Property Fund Ministry of Economy	 A list of SOEs which will be liquidated Entry into force of the new law on corporate governance of SOEs in line with OECD guidelines on corporate governance ('On Amendments to Some Legislative Acts of Ukraine Regarding Improvement of Corporate Governance of Legal Entities in which the State is a Shareholder (Founder, Participant)'). The law will focus on these main areas: Defining the powers of SOEs' supervisory boards to appoint and dismiss CEOs; Defining the powers of SOEs' supervisory boards to approve the strategic, investment and financial plans documents of SOEs; Establishing an annual evaluation procedure for the supervisory boards of SOEs Supervisory boards with a majority of independent members are appointed by 	Q4 2024 Q2 2024
Management of Public Assets Management of Public Assets	Reform 2. Improved governance and management of SOEs Reform 2. Improved governance and management of SOEs		Ministry of Economy Ministry of Economy	Supervisory boards with a majority of independent members are appointed by the government for at least 15 SOEs from the list of top key SOEs approved by the Cabinet of Ministers protocol decision. The Supervisory boards will be selected on the basis of renewed secondary legislation involving the nomination procedures. At least 15 SOEs from the list of top key SOEs approved by the Cabinet of Ministers protocol decision are corporatised as either joint-stock companies or limited liability companies	Q2 2026 Q3 2026

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and investments	steps to implement reforms/investments)	implementation	Outcome	1 men ame
Management of Public Assets	Reform 2. Improved governance and management of SOEs	Entry into force of the legislation on consolidated SOE management entities	Ministry of Economy State Property Fund	The first annual report with the financial and operational results showing that the principles of corporate governance are duly followed is shared with the European Commission. Before the audit, the new law on consolidated SOE management entities and the respective secondary legislation is adopted and enters into force by Q3 2026. Before the consolidated SOE management entities are created, the following key principles of corporate governance are put in place and enforced: - The roles of the Cabinet of Ministers, Ministry of Finance, the Ministry of Economy are clearly defined, and the Parliament oversight is enforced; - The mandate and scope of the consolidated SOE management entities are clearly defined fully in line with the State Ownership Policy; - Public finance management considerations are embedded in the charters of the consolidated SOE management entities	Q4 2027
Management of Public Assets	Reform 3. Separation of accounts between PSO and non-PSO activities in SOEs	Adoption of Roadmap on the separation of PSO and non-PSO activities	Ministry of Economy Ministry of Energy Ministry of Communities, Territories and Infrastructure Development State Property Fund Ministry of Finance	Adoption and publication of the Roadmap defining steps for mandatory structural separation of PSO and non-PSO activities for all SOEs engaged in PSOs. The roadmap document will be based on the identified current level of adoption of required accounting approaches and include operational steps for the separation of accounts for companies on different stages of implementation of required changes. The roadmap will describe how the account separation between PSO and non-PSO activities will be performed in all top key SOEs approved by the Cabinet of Ministers protocol decision	Q1 2025
Management of Public Assets	Reform 3. Separation of accounts between PSO	Assessment and, if necessary, amendment and		Assessment and, if needed, amendment and entry in force of the legislation identified in the road map to ensure that mandatory structural separation of accounts between PSO and non-PSO activities is performed in all top key SOEs approved by the Cabinet of Ministers, which are engaged in PSOs is clearly and fully defined and in place	Q3 2025
Management of Public Assets	Reform 3. Separation of accounts between PSO and non-PSO activities in SOEs	Independent audit report confirming the separation of PSO and non-PSO activities	Ministry of Economy Ministry of Energy Ministry of Communities, Territories and Infrastructure Development State Property Fund	Submission of an independent audit report conducted by an audit company that is part of the international auditing network and, according to national legislation, has the right to conduct a mandatory audit of the financial statements of enterprises of public interest. Such a report should contain a detailed assessment on the following areas for each SOE assigned PSO: - Implementation of accounts separation; - Market compliance on cross-subsidisation; - Definition of Public service obligations for each SOE - Costs, financial flows and liabilities stemming from the Public Service obligations	Q3 2027
Management of Public Assets	Reform 4. Improved state aid control framework	Unsuspension of the application of state aid control and harmonisation of the law on the state aid with the EU acquis	Ministry of Economy	Entry into force of the updated legislation on state aid, including those in relation to services of general economic interest, together with the full unsuspension of the application of state aid control by the Antimonopoly Committee.	Q3 2025
Human Capital	Reform 1. Improved vocational education		Ministry of Education and Science, Other involved authorities	The Law of Ukraine 'On Vocational Education' is adopted and enters into force with the following provisions: - Fair rules for the functioning of educational entities in the market of educational services in the field of vocational education are defined. - The institutional capacity of educational entities to provide formal and non- formal vocational education is expanded. - Relations between vocational education institutions, national/local and international stakeholders for the sustainable development of human capital in Ukraine are clearly defined	Q2 2025

Chapter of Ukraine	D.f.	Name of the step (quantitative and qualitative	Agency responsible for	0-1	T!
Plan	Reforms and investments	steps to implement reforms/investments)	implementation	Outcome	Timeframe
				The Law of Ukraine 'On Preschool Education' enters into force in alignment with the Council Recommendation of 22 May 2019 on High-Quality Early Childhood Education. The law defines the following areas: - Guarantees of access to preschool education for children of early and preschool age. - Fair rules for the functioning of educational entities in the market of	
				educational services in the field of preschool education. - Decent working conditions for employees in the field of preschool education.	
luman Canital	Reform 2. Improved	, ,	Ministry of Education and Science,	- The rules for the functioning of a flexible and efficient network of preschool	01 2025
Human Capital	preschool education	Education	Other involved authorities Ministry of Social Policy.	education providers The Law of Ukraine 'On Amendments to the Law of Ukraine 'On Rehabilitation of Persons with Disabilities in Ukraine' enters into force. The law focuses on the following main areas: - use of the International Classification of Functioning, Disability and Health to measure functioning.	Q1 2025
			Ministry of Health,	- Introduction of an electronic system that contains information about the needs	
	rehabilitation system for		Ministry of Veteran Affairs,	of the individual and automatically offers services in accordance with the	
Human Capital	people with disabilities	disabilities.	Other involved authorities	identified needs (social, medical, and other) The Law of Ukraine of Amending Certain Legislative Acts of Ukraine on	Q4 2026
Human Capital	Reform 4. Transition from military service to civilian life	Entry into force of the legislation on the system of amendments to implement transition system from military service to civilian life.	Ministry of Veteran Affairs	Introducing the Transition System from military service to civil life enters into force and The Resolutions of the Cabinet of Ministers regarding approval of the procedures and terms and conditions for provision of services to participants of the transition system has been adopted. The acts will focus on s: - Rehabilitation and medical care, including psychological assistance. - Training, retraining and professional development programmes. - The necessary conditions for employment of veterans as a separate category. - Measures to support veteran businesses	Q4 2025
Human Capital	Reform 5. Improving social infrastructure and de-institutionalisation	Adoption of 2 Strategies: the Strategy for Reforming Psychoneurological, Other Residential Institutions and De- institutionalisation of Care for Persons with Disabilities, and Older Persons; the Strategy for Ensuring the Right of Every Child in Ukraine to Grow Up in a Family Environment for 2024- 2028	Ministry of Social Policy	The Order of the Cabinet of Ministers 'On Approval of the Strategy for Reforming Psychoneurological, Other Residential Institutions and De- institutionalisation of Care for Persons with Disabilities and Older Persons' and The Order of the Cabinet of Ministers 'On Approval of the Strategy for ensuring the right of every child in Ukraine to grow up in a family environment for 2024- 2028' are adopted. The strategies focus on the following key areas: - Development of social services to support families with children, people with disabilities and older persons to live independently in the community and prevent institutionalisation. - Development of assisted living services for people with disabilities and older people who need additional support. - Providing family-based forms of upbringing (e.g., foster care, guardianship, and adoption) for children left without parental care	Q4 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
Human Capital	Reform 6. Improved functioning of the labour market	Adoption of the Population Employment Strategy	Ministry of Economy	 The Order of the Cabinet of Ministers on approving the Population Employment Strategy is adopted. The strategy will propose specific measures, including in the following areas: Creation of favourable conditions for employment, including through entrepreneurship and with a particular focus on women. Simplification of access to the labour market. Retraining and re-qualification. Reform the state employment service. Reform the labour market forecasting. Incentives to attract foreign talent to the Ukrainian labour market foreign entrepreneurs, highly skilled and working personnel and students 	Q2 2026
Human Capital	Reform 6. Improved functioning of the labour market	Adoption of the Demographic Development Strategy for the period up to 2040	Ministry of Social Policy	The Order of the Cabinet of Ministers 'On Approval of the Demographic Strategy of Ukraine for the Period up to 2040' is adopted. The Strategy will propose specific measures, including in the following areas: - Improving the situation in the field of fertility. - Reducing premature mortality, especially among men of working age. - Overcoming negative migration trends, through the return of forced migrants, attracting representatives of the foreign diaspora to Ukraine, etc. - Promoting active longevity. - Creating infrastructure and security preconditions for improving the demographic situation	Q3 2024
Human Capital	Reform 7. Ensuring access to housing for people in need	Entry into force the legislation on Basic Principles of Housing Policy	Ministry of Communities, Territories and Infrastructure Development	The Law of Ukraine 'On Basic Principles of Housing Policy' has entered into force. The Law of Ukraine focuses on the following main areas: - accessibility of housing for the most vulnerable categories of citizens should become the main principle in the provision of housing. - Creation of various support mechanisms for citizens with different financial capacities and determination of criteria for access to them. - Regulating the legal basis for the introduction of lease of communal housing, lease of communal housing with the right to buy. - Creating a transparent system for registering the housing needs of citizens to ensure prompt response at the local level. - Creating a transparent framework for monitoring by the public, civil society, and the international community	Q4 2025
Human Capital	Reform 7. Ensuring access to housing for people in need	Entry into force of the legislation on the Social Housing Fund	Ministry of Communities, Territories and Infrastructure Development	The Law of Ukraine on Amendments to the Law of Ukraine 'On Social Housing Fund' (or the new version of this Law) has entered into force. The Law will focus on the following key areas: - establishing an institutional framework to ensure a sufficient supply of social housing projects; - establishing a transparent system for monitoring the needs of citizens to ensure prompt response at the local level; - establishing a transparent framework for monitoring by the public, civil society, and the international community; - improving the capacity of the institutional framework to ensure a sufficient supply of social housing projects; - improving the rules for the establishment and operation of social housing, including ensuring compliance with energy efficiency, safety, and other standards	Q4 2025

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and myestments	steps to implement reforms/investments)	implementation		Timerraine
				The Resolution of the Cabinet of Ministers on purchasing of social services at	
				the expense of the state budget enters into force.	
				The Resolution is fiscally neutral and does not impact in any way the debt	
				sustainability of Ukraine and focuses on the following main areas:	
				- Transition from financing institutions to a result-oriented purchasing model of	
				social services.	
				- Introducing a mechanism for purchasing certain social services from	
	Reform 8. Improved	Entry into force of the legislation on the		registered public and private social service providers based on established	
uman Capital	social security	procurement of social services	Ministry of Social Policy	social service standards and criteria for providers.	Q2 2025
				The Cabinet of Ministers adopted an Order approving the Strategy for the	
				Development of Ukrainian Culture. The strategy will focus on the following	
				priority goals:	
				- preservation, safeguarding and promotion of cultural heritage and properties	
				of Ukrainian people as an integral part of common European cultural area,	
				preservation of national remembrance;	
				- rendering of high-quality and accessible cultural services and opportunities for	
				creative self-realisation of people;	
				- capacity building of Ukrainian cultural institutions to enhance accessibility,	
				share the best practices of cultural participation, and strengthen international	
				cultural relations;	
	Reform 9. Improved	Adoption of the Strategy for the Development	Ministry of Culture and Information	- support to creative industries sector as a driver of social innovation and	
	cultural development	of Ukrainian Culture.	Policy	employment, enhancement of institutional capacities of creative industries	Q1 2025
unan Capitai				Report of the government (or Treasury report) showing that in the State	QT 2025
				Budgets for 2024, 2025, 2026 and 2027 the general government budgeted in	
				particular, to the regional and local levels (as part of the indicator in the	
				Decentralisation section on allocating 20% to the sub-national level), at least	
				EUR 650 million (in UAH equivalent) for improving the access to safe and	
				quality education, including preschool education in line with the new legislation	
				on preschool education, among others for the following:	
				- shelters and safe conditions in educational establishments;	
				- school buses	
				- modern teaching method, including through digitalisation;	
				- materials and equipment for educational establishments;	
				- quality nutrition;	
				- new Vocational Education and Training (VET) centres based on market	
	Investment 1. Investment	Provision of access to safe and quality	Ministry of Education and Science,	demand for skilled labour and in accordance with standards for effective VET,	
luman Capital	in education	education	Ministry of Finance	in line with the new legislation on Vocational Education	Q4 2027
				Interim report of the government (or Treasury report) showing that in the State	
				Budgets for 2024 and 2025 the general Government budgeted in particular, to	
				the regional and local levels (as part of the indicator in the Decentralisation	
				section on allocating 5% to the sub-national level), at least EUR 300 million (in	
	1		1	UAH equivalent) for improving the access to safe and quality education,	
				including preschool education in line with the new legislation on preschool	
				including preschool education in line with the new legislation on preschool	
				including preschool education in line with the new legislation on preschool education, among others for the following:	
				including preschool education in line with the new legislation on preschool education, among others for the following: - shelters and safe conditions in educational establishments; - school buses	
				including preschool education in line with the new legislation on preschool education, among others for the following: - shelters and safe conditions in educational establishments; - school buses - modern teaching method, including through digitalisation;	
				including preschool education in line with the new legislation on preschool education, among others for the following: - shelters and safe conditions in educational establishments; - school buses - modern teaching method, including through digitalisation; - materials and equipment for educational establishments;	
				including preschool education in line with the new legislation on preschool education, among others for the following: - shelters and safe conditions in educational establishments; - school buses - modern teaching method, including through digitalisation; - materials and equipment for educational establishments; - quality nutrition;	
	Investment 1. Investment	Provision of access to safe and quality	Ministry of Education and Science.	including preschool education in line with the new legislation on preschool education, among others for the following: - shelters and safe conditions in educational establishments; - school buses - modern teaching method, including through digitalisation; - materials and equipment for educational establishments;	

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
Human Capital	Investment 2. Investment in healthcare	Creation (overhaul of premises, reconstruction, etc.) of proper conditions of stay in health care institutions in order to improve the quality-of- service provision	Ministry of Health, Ministry of Finance	Report of the Government (or Treasury report) showing that in the State Budgets for 2024, 2025, 2026 and 2027 the general Government budgeted, part of which will be budgeted to the regional level (as part of the indicator in the Decentralisation section on allocating 20% to the sub-national level), at least EUR 400 million (in UAH equivalent) for strengthening healthcare, among others for the following: - laboratory equipment for micro-biological, chemical, and physical analysis; - shelters and safety measures for healthcare facilities; - hospital equipment for medical analysis, surgery, and patient care; - healthcare infrastructure and facilities; - IT systems, databases, electronic patient records, information, and reference services to improve efficiency and effectiveness of healthcare services	Q4 2027
Human Capital	Investment 2. Investment in healthcare	Creation (overhaul of premises, reconstruction, etc.) of proper conditions of stay in health care institutions in order to improve the quality-of- service provision	Ministry of Health, Ministry of Finance	Interim report of the Government (or Treasury report) showing that in the State Budgets for 2024 and 2025 the general Government budgeted, part of which will be budgeted to the regional level (as part of the indicator in the Decentralisation section on allocating 5% to the sub-national level), at least EUR 200 million (in UAH equivalent) for strengthening healthcare, among others for the following: - laboratory equipment for micro-biological, chemical, and physical analysis - shelters and safety measures for healthcare facilities - hospital equipment for medical analysis, surgery, and patient care - healthcare infrastructure and facilities - IT systems, databases, electronic patient records, information, and reference services to improve efficiency and effectiveness of healthcare services. An interim report on such funds will be submitted to the European Commission in the second quarter of 2026 for the years 2024-2025	Q2 2026
Human Capital	Investment 3. Investment in social infrastructure	Reconstruction and restoration of damaged/destroyed social infrastructure facilities	Ministry of Communities, Territories and Infrastructure Development, Ministry of Finance	Report of the Government (or Treasury report) showing that in the State Budgets for 2026 and 2027 the general Government budgeted at least EUR 350 million (in UAH equivalent) for the restoration, construction (new construction, reconstruction, overhaul, restoration) of damaged/destroyed social infrastructure, part of which will be budgeted to the regional level (as part of the indicator in the Decentralisation section on allocating 20% to the sub- national level), to eliminate the social, economic and environmental consequences caused by the armed aggression of the Russian Federation against Ukraine, in particular to the regional level	Q4 2027
Human Capital	Investment 4a. Compensation for	Providing compensation to persons whose housing was damaged or destroyed because of hostilities, terrorist acts, sabotage caused by the military aggression of the Russian Federation based on verified data from the State Register of Property Damaged and Destroyed as a Result of Hostilities, Terrorist Acts, Sabotage Caused by the Armed Aggression of the Russian Federation against Ukraine	Ministry of Communities, Territories and Infrastructure Development o, Ministry of Finance	Report of the Government (or Treasury report) showing that in the State Budgets for 2026 and 2027 the general Government budgeted at least EUR 600 million (in UAH equivalent) for the compensations paid to persons whose housing was damaged or destroyed as a result of hostilities, terrorist acts, sabotage caused by the military aggression of the Russian Federation based on verified data from the State Register of Damaged and Destroyed Property	Q4 2027

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Keror ms and myestments	steps to implement reforms/investments)	implementation		Thileffanie
luman Capital	Investment 4b. Providing housing for vulnerable		Ministry of Veteran Affairs, Ministry of Finance	Report of the Government (or Treasury report) showing that in the State Budgets for 2024, 2025, 2026, 2027 the general Government budgeted at least EUR 450 million (in UAH equivalent) for providing housing for: - persons with disabilities of I-II groups who defended the independence, sovereignty and territorial integrity of Ukraine; - family members of the deceased defenders; - internally displaced persons who defended the independence, sovereignty and territorial integrity of Ukraine and their family members	Q4 2027
Business	Investment 4b. Providing housing for vulnerable groups of the population Reform 1. Improved	integrity of Ukraine and their family members	Ministry of Veteran Affairs, Ministry of Finance	Interim report of the Government (or Treasury report) showing that in the State Budgets for 2024 and 2025 the general Government budgeted at least EUR 200 million (in UAH equivalent) for providing housing for: - persons with disabilities of I-II groups who defended the independence, sovereignty and territorial integrity of Ukraine; - family members of the deceased defenders; - internally displaced persons who defended the independence, sovereignty and territorial integrity of Ukraine and their family members The Order of the Cabinet of Ministers regarding the approval of the Action Plan on deregulation is adopted. The main provisions of the Action Plan: - reduction and digitization of market access regulations - changing the punitive and repressive model of state supervision (control) to a preventive one (risk-oriented approach) - reducing the number of supervisory and control functions	Q2 2026 Q3 2024
Environment Business Environment	Reform 1. Improved			 reducing the number of supervisory and control functions Legislation on deregulation and simplification of business conditions has been adopted and is entering into force, which focuses on the following areas: digitization of permit and licence procedures through the implementation of an experimental project on the introduction of the Unified State Electronic System of Permit Documents; reduction of business inspections by introducing voluntary insurance and audit; settlement of the issue of legal succession of permit documents and licences in case of change in the organisational and legal form of a business entity Law on revising the legal basis of ESBU's activity has been adopted and is entering into force. The new law focuses on the following areas: developing an open, transparent and competitive process for selection of management and staff, selection of the new head on merit-based procedure 	Q3 2024 Q3 2025
Business		.,	Ministry of Justice, Ministry of Finance, Economic Security Bureau	defined by law; - strengthening requirements for the selection commission; - introducing a contract system for employees; - defining a clearer scope and a mandate; - developing a mechanism of attestation of staff	Q2 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
	Reform 3. Access to finance and markets.			The recolution of the Cabinet of Ministers on approving the SME Strategy and	
				The resolution of the Cabinet of Ministers on approving the SME Strategy and	
	Implementation of			Action Plan for its implementation is adopted and enters into force The strategy	
	Stimulus and Financing			focuses on these main areas:	
. .	Programs for Small and			- Access to markets;	
Business	Medium Enterprises	1	Ministry of Economy,	- Access to finance and other resources;	00.0005
Invironment	(SMEs).	for its implementation.	Other central executive authorities	- Access to knowledge.	Q2 2025
	Reform 3. Access to				
	finance and markets.				
	Implementation of				
	Stimulus and Financing			Adoption and entry into force of the resolution of the Cabinet of Ministers on	
	Programs for Small and			approving the procedure for using budget program funds for the introduction of	
Business	Medium Enterprises	Entry into force of the legislation on the	Ministry of Economy,	industrial parks support as a tool for attracting investments in the de-occupied	
Environment	(SMEs).	introduction of industrial parks support	Other central executive authorities	areas.	Q1 2024
				The Law on Amendments to Legislative Acts on Simplification of the Accession	
				a	
				of Immovable Property to External Engineering Networks and Improvement of Legal Regulation in the Field of Pipeline Transport is adopted by the Parliament	
				and enters into force. The law focuses on these main areas:	
				- open access to information about external engineering networks through	
				public electronic registers if the security situation allows, which will be	
	Reform 3. Access to			determined in the relevant provisions of the amendments to the law, as well as	
	finance and markets.		Ministry of Communities,	a unified procedure for connecting to external engineering networks;	
	Implementation of		Territories and Infrastructure	- inclusion of information about external engineering networks in public	
	Stimulus and Financing		Development,	electronic registers of state ownership if the security situation allows, which will	
	Programs for Small and		National Commission for State	be determined in the relevant provisions of the amendments to the law;	
Business	Medium Enterprises	5	Regulation of Energy and Public	- inclusion of information on protection zones of external engineering networks	
Environment	(SMEs).	utility networks.	Utilities	in public electronic registers of state property.	Q1 2026
				Laws of Ukraine, which align legislation in the field of public procurement, with	
				the EU acquis, enter into force and focus on:	
				- Further alignment of national legislation with the classic and utilities public	
				5 S S	
				procurement directives, especially with respect to the material scope of the	
		Entry into force of the legislation on		Public Procurement Law and exemptions thereof, delimitation of procurement	
		Entry into force of the legislation on		regulation that is not directly related to military needs carried out by customers	
		harmonising legislation in the field of public		in the sphere of security and defence;	
		procurement with the EU acquis. Development		- Further alignment of national legislation on concessions and PPPs with the	
		and adoption of regulatory acts aimed at the		EU acquis;	
		alignment of legislation in the field of public		- Enhancement of the e-procurement system, that includes development of e-	
Business	Reform 4. Improved	procurement, including concessions and public-		contracting in the Prozorro system, and operational interoperability with	
nvironment	public procurement	private partnerships, with the EU acquis	Other central executive authorities	DREAM system and other state IT systems if applicable	Q3 2027
				The Resolution of the Cabinet of Ministers on Amendments to the Resolution of	
				13 March 2022 № 303'On the Termination of Measures of State Surveillance	
				(Control) and State Market Surveillance under the Conditions of Martial Law	
				with regard to the exclusion of state market surveillance from its scope and to	
				repeal CMU Resolution of 3 May 2022 № 550 On the Termination of the	
		Entry into force of the legislation on the		Carrying Out of State Control of Non-Food Products under the Conditions of	
		resumption of market surveillance measures		Martial Law' is adopted and entry into force in order to resume market	
Business	of legislation and	1 7 0	Ministry of Economy,	surveillance measures and control of non-food products, including product	
Invironment	standards with the EU	product safety inspection	Other central executive authorities	safety inspections	Q4 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
			Ministry of Economy,		
			State Enterprise "Ukrainian Scientific Research and Training		
	Reform 5. Harmonisation		Center for Standardization,	Harmonised standards for 3 groups of industrial products (machinery,	
Rusiness	of legislation and	Adoption of harmonised standards for three	Certification and Quality Problems"	electromagnetic compatibility of equipment, low-voltage electrical equipment)	
	0	•			02 2025
Environment	standards with the EU	groups of industrial products	(by consent)	are adopted as national ones by translation method The amendments to the legislation aligning with provisions of the Directive	Q3 2025
Business	Reform 6. Addressing	Entry into force of the legislation on combating		2011/7/EU on combating late payment in commercial transactions are adopted	
Environment	late payment	late payments	Ministry of Economy	and enter into force	Q4 2027
Linvironment				Report of the Government (or Treasury report) showing that in the State	Q4 2021
				Budgets for 2024, 2025, 2026, 2027 the general Government budgeted at least	
				EUR 1.75 billion (in UAH equivalent) for financial support for microenterprises,	
				SMEs and especially small and medium processing enterprises, also in line	
				with the new SME Strategy and Action Plan when adopted and where relevant,	
				that can include both corporate lending and grants that will be allocated based	
	Investment 1.			on transparent criteria. The corporate lending will be channelled through	
	Investments in financial	Ensuring development of a grant program for		financial intermediaries. The grants will be channelled through dedicated	
Business	support for micro-	business support, including eRobota, and the	Ministry of Economy,	entities with appropriate resources and capacity and through financial	
Environment	enterprises and SMEs	program 'Affordable loans 5-7-9%'	Ministry of Finance	intermediaries.	Q4 2027
				Interim report of the Government (or Treasury report) showing that in the State	
				Budgets for 2024 and 2025 the general Government budgeted at least EUR	
				800 million (in UAH equivalent) for financial support for microenterprises, SMEs	
				and especially small and medium processing enterprises, also in line with the	
				new SME Strategy and Action Plan when adopted and where relevant, that can	
	Investment 1.			include both corporate lending and grants that will be allocated based on	
	Investments in financial	Ensuring development of a grant program for		transparent criteria. The corporate lending will be channelled through financial	
Business	support for micro-	business support, including eRobota, and the	Ministry of Economy,	intermediaries. The grants will be channelled through dedicated entities with	
Environment	enterprises and SMEs	program 'Affordable loans 5-7-9%'	Ministry of Finance	appropriate resources and capacity and through financial intermediaries.	Q2 2026
				The Law of Ukraine 'On Amendments to the Law of Ukraine 'On Local State	
				Administrations' and Some Other Legislative Acts of Ukraine as Regards the	
				Reforming of Territorial Organisation of the Executive Authorities in Ukraine' is	
				adopted and enters into force within 12 months from the date of termination or	
				abolition of martial law in Ukraine, subordinate legal acts for the	
				implementation of the Law of Ukraine were adopted after it entered into force.	
				The Law of Ukraine facilitating focus on transforming local state administrations	
				into prefecture-type authorities in order to create a balanced system of	
Decentralisation		Entry into force of the legislation on reforming	Ministry of Communities,	ensuring a legal nature of activities undertaken by local self-government	
and Regional	Reform 1. Advance	of territorial organisation of the executive	Territories and Infrastructure	bodies, ensuring coordination of the territorial bodies of the central executive	
Policy	decentralisation reform	authorities in Ukraine	Development	authorities when implementing the state policy at the regional and local levels	Q1 2025
*		Endorsement and publication on the ministry's	Ministry of Communities,		
Decentralisation		website of a study on the necessary measures	Territories and Infrastructure	The results of the study on the possibility of granting territorial communities the	
and Regional	Reform 1. Advance	to grant legal personality to territorial	Development,	status of a legal entity are published on the official web portal of the Ministry of	
Policy	decentralisation reform	communities.	Ministry of Justice	Communities, Territories and Infrastructure Development	Q2 2025

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
Decentralisation and Regional Policy	Reform 1. Advance decentralisation reform	Entry into force of the legislation to ensure a better distribution of powers between local governments and executive authorities	Ministry of Communities, Territories and Infrastructure Development, supported by Ministry of Education and Science, Ministry of Health, Ministry of Culture and Information Policy, Ministry of Social Policy, Ministry of Social Policy, Ministry of Finance, Other involved authorities	The amendments to the Law of Ukraine 'On Local Self-Government in Ukraine' and sector-specific laws enter into force. These legislative amendments will lead to a better distribution of powers between local governments and executive authorities based on the principles of subsidiarity and decentralisation, will help to eliminate conflicts of of competence between different tiers of central, regional, district and local authorities, and within bodies of local self-government and proper quality of public services at the local level, and efficient use of budget funds	Q1 2026
Decentralisation and Regional Policy	Reform 2. Increased involvement of citizens in local-level to decision-	Entry into force of the legislation for public consultations on public policy	Ministry of Justice	The Law of Ukraine 'On Public Consultations' is adopted and enters into force within 12 months from the date of termination or abolition of martial law in Ukraine. The Law will launch legal mechanism for public consultations during the formation and implementation of public policy, addressing issues of local importance, what will establish precondition for coherent, effective and efficient policy- and decision-making	Q1 2025
Decentralisation and Regional Policy	Reform 3. Strengthen development and implementation of regional policy	Entry into force of the Resolution of the Cabinet of Ministers to amend the State Strategy for Regional Development for 2021-2027	Ministry of Communities, Territories and Infrastructure Development	The Resolution of the Cabinet of Ministers 'On Amendments to the State Strategy for Regional Development for 2021-2027, approved by the Resolution of the Cabinet of Ministers № 695 dated 5 August 2020' enters into force. The Resolution of the Cabinet of Ministers is aimed at: - development of multi-level governance, approximation of the regional development management system to EU procedures and best practices; - promoting partnerships, inter-municipal, interregional and cross-border cooperation; - developing the institutional capacity of territorial communities and regions in terms of project management, digitalisation, anti-corruption and strategic planning	Q3 2024
Decentralisation and Regional Policy	Reform 3. Strengthen development and implementation of regional policy	Entry into force of the legislation for development of urban planning at the local level	Ministry of Communities, Territories and Infrastructure Development	The Cabinet of Ministers adopted resolutions approving the Procedure for maintaining the state-level urban planning cadastre, the Unified State Address Register, the Unified State Register of Buildings and Structures, the Unified State Register of Administrative Units, amending resolutions of the Cabinet of Ministers regulating the development of urban planning documentation in the form of electronic documents, maintaining the Unified State Electronic System in the field of construction, integration and information interaction of registers and cadastres of the state	Q4 2024
Decentralisation and Regional Policy	Investment 1. Investment to the recovery, reconstruction and modernisation needs of Ukraine's sub-national authorities, in particular local self-government	Provision of non-repayable financial support under Pillar I of the Ukraine Facility to cover the needs for the restoration, reconstruction and modernisation of Ukraine's sub-national authorities, including local self-government	Ministry of Development of Communities, Territories and Infrastructure, Ministry of Finance	Interim report showing that at least 5% of the non-repayable financing support under Pillar I of the Ukraine Facility have been allocated to the recovery, reconstruction and modernisation needs of Ukraine's sub-national authorities, in particular local self-government	Q2 2026

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
Decentralisation and Regional	Investment 1. Investment to the recovery, reconstruction and modernisation needs of Ukraine's sub-national authorities, in particular local self-government	Provision of non-repayable financial support under Pillar I of the Ukraine Facility to cover the needs for the restoration, reconstruction and modernisation of Ukraine's sub-national authorities, including local self-government.	Ministry of Development of Communities, Territories and Infrastructure, Ministry of Finance	Report proving that at least 20% of the non-repayable financing support under Pillar I of the Ukraine Facility have been allocated to the recovery, reconstruction and modernisation needs of Ukraine's sub-national authorities, in particular local self-government	Q4 2027
	Reform 1. Integrated National Energy and Climate Plan	Development and approval of the Integrated National Energy and Climate Plan	Ministry of Economy	Entry into force of the Order of the Cabinet of Ministers on approving the Integrated National Energy and Climate Plan to establish national climate neutrality objectives and ensure appropriate planning after duly taking into account the recommendations from the Energy Community. The plan will define targets to be achieved by 2030 on: - GHG reductions, including through market-based carbon pricing mechanisms; - The share of renewable sources in gross final consumption of energy; - The energy saving in final energy consumption	Q2 2024
	Reform 2. Improved regulatory framework for increasing renewable energy and ensuring stable operation of the energy system	Introduction of a market-based framework for renewable energy	Ministry of Energy	Adopted and entry into force of market-based legislative and regulatory framework for RES investments in line with EU rules namely necessary procedures and documents for competitive auctions. The following legislative act will be introduced/amended: - The Resolution of the Cabinet of Ministers 'On Amendments to the Resolution of the Cabinet of Ministers 2019 № 1175 on Improving the Procedure for Holding Auctions for the Distribution of Support Quotas' adopted and enters into force	Q4 2024
	Reform 2. Improved regulatory framework for increasing renewable energy and ensuring stable operation of the	Improvement of permit procedures for RES	Ministry of Energy	Adopted and entry into force of the legislation on shortening the permitting procedures for renewable investments in line with the EU rules	Q3 2026
	Reform 2. Improved regulatory framework for increasing renewable energy and ensuring stable operation of the energy system	Introduction of the Roadmap of the process of separation of the Renewable Energy Surcharge from the Transmission Tariff	National Energy and Utilities Regulatory Commission (by consent)	Development and approval of the Roadmap of the process of separation of the Renewable Energy Surcharge from the Transmission Tariff with identifying legislative needed acts and terms of implementation	Q2 2025

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
				Adopted and entry into force of the Legislation on the transposition of the	
				Electricity Integration Package. Legislation that aligns Ukrainian national	
				legislation with the electricity integration package, as incorporated in the	
				Energy Community acquis in December 2022. The Electricity Integration	
				Package will approximate legislation in line with the following acts and network	
				codes and guidelines:	
				- Electricity Directive (EU) 2019/944 (recast);	
				- Electricity Regulation (EU) 2019/943;	
				 Risk-preparedness Regulation (EU) 2019/941 (recast); ACER Regulation (EU) 2019/942. 	
				- the five Network Codes and Guidelines establish detailed rules related to	
				different market segments and system operation:	
				Forward Capacity Allocation Guideline;	
				Capacity Allocation and Congestion Management Guideline;	
				Electricity Balancing Guideline;	
	Reform 3. Electricity			System Operation Guideline;	
Energy Sector	market reform	Adoption of the electricity integration package	Ministry of Energy	Network Code on Emergency and Restoration	Q4 2025
				Adopted and entry into force of the legislation changing the regime of indirect	
				taxation of participants in the electricity market, in order to facilitate the market	
				coupling of day-ahead and intraday markets with day-ahead markets and	
				intraday markets of neighbouring states and operations related to exports and	
				import of electric energy within the framework of the implementation of the	
				legislation of the Energy Community introduced by the decision of the Council	
				of Ministers of the Energy Community dated 15 December 2022 №	
				D/2022/03/MC–EnC , namely to amend the Tax Code of Ukraine and to amend	
		Adoption of the legislation on changing the		the Customs Code of Ukraine to enable market integration and market	
_	Reform 3. Electricity	conditions of taxation of participants in the		coupling. The list of specific laws will be finalised after the adoption of the basic	
Energy Sector	market reform	electricity market	Ministry of Energy National Energy and Utilities	law on the transposition of the Electricity Integration Package	Q2 2026
	Reform 3. Electricity	Appointment of a Nominated Electricity Market	Regulatory Commission (by	A nominated electricity market operator designated by National Energy and	
Energy Sector	market reform	Operator	consent)	Utilities Regulatory Commission (NEURC) is appointed	Q4 2025
					4 : 2020
				Adopted and entry into force of the secondary legislation on REMIT law. The NEURC approves the following procedures and requirements:	
				- The procedure for acquiring, suspending and terminating the status of a data	
				transfer administrator;	
				- The procedure for the functioning of insider information platforms;	
				- Requirements for ensuring integrity and transparency in the wholesale energy	
				market:	
				- Procedure for Submission of Information on Economic and Trade	
				Transactions with Wholesale Energy Products.	
				Preparation of the Terms of Reference for the development of an information	
				system defining the following functions of the NEURC:	
			National Energy and Utilities	the system will be integrated with the systems of market operators, insider	
	Reform 3. Electricity		Regulatory Commission (by	information platforms, data transfer administrators and will detect information	
Energy Sector	market reform	Implementation of REMIT law	consent)	indicating the presence of abuse	Q3 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and investments	steps to implement reforms/investments)	implementation		1 men ane
				The Cabinet of Ministers adopted a Roadmap for gradual liberalisation of gas and electricity market with steps to take and the associated timeline, to be implemented after the expiration of the martial law. The Roadmap will be based on the technical analysis to understand the financial condition of the sector. The Roadmap will be focused on: - Steps needed to reform the PSOs in order to gradually liberalise the market prices, once the martial law is lifted; - Steps to take to ensure vulnerable consumers are adequately protected once	
Energy Sector	Reform 4. Liberalisation of electricity and natural gas prices	Adoption of a Roadmap for gradual liberalisation of gas and electricity market, to be implemented after the expiration of the martial law	Ministry of Energy	the prices for households are liberalised, including the new design of the subsidy system for vulnerable consumers which improve the targeting and ensures adequate levels of protection, as well as preparatory steps to be implemented before the end of the martial law, such as identification of vulnerable population and the associated digital solution	Q2 2026
Energy Sector	Reform 5. Ensuring the independence of National Energy and Utilities Regulatory Commission	Ensuring the independence of the National Energy and Utilities Regulatory Commission	National Energy and Utilities Regulatory Commission (by consent)	Adopted and entry into force of the amendments to Law dated 24 August 2023 № 3354–IX 'On law-making activity', which exempt the decisions of the National Energy and Utilities Regulatory Commission, which are regulatory legal acts, from the state registration procedure provided for by law. The changes focus on the following aspects: - Ensuring the independence of the Regulator as provided for by Directive 2009/72/EC of the European Parliament and of the Council of 13 July 2009 on common rules for the internal market in electricity and Directive 2009/73/EC of the European Parliament and of the Council of 13 July 2009 on common rules for the internal market in natural gas; - Implementation of Article 5 of the Law of Ukraine 'On the National Energy and Utilities Regulatory Commission' on the prohibition of state bodies to interfere in the activities of the Regulator	Q4 2024
Energy Sector		Defining the special status of the National Energy and Utilities Regulatory Commission	National Energy and Utilities Regulatory Commission (by consent)	Adopted and entry into force of the amendments to the Law of Ukraine 'On the National Energy and Utilities Regulatory Commission' and other acts, which will provide for: - The specification of special status for ensuring the independence of the Regulator as provided for by Directive 2009/72/EC of the European Parliament and of the Council of 13 July 2009 on common rules for the internal market in electricity and Directive 2009/73/EC of the European Parliament and of the Council of 13 July 2009 on common rules for the internal market in natural gas	Q4 2025
Energy Sector	Reform 6. Improved efficiency in the district heating	Cancelation of the moratorium on raising heat and hot water tariffs	Ministry for Communities, Territories and Infrastructure Development	Cancelation of the moratorium introduced by Law № 2479-IX 'On the peculiarities of regulating relations in the natural gas market and in the field of heat supply during martial law and the subsequent restoration of their functioning' in order to reach cost-reflectiveness of heat and hot water tariffs	Q4 2025
Energy Sector	Reform 6. Improved efficiency in the district heating	Adoption of the State targeted economic program for the energy modernization of heat generating enterprises for the period up to 2030	Ministry for Communities, Territories and Infrastructure Development	The adoption of the State targeted economic program for the energy modernization of heat generating enterprises for the period up to 2030 by the Cabinet of Ministers, with the focus on the following: - Identifying measures to improve resilience, quality and availability of heat supply services; - Identifying measures to support decarbonisation, reduction of greenhouse gas emissions and expansion of renewable energy sources; - Providing measures to strengthen governance and management skills for local authorities in district heating sector	Q4 2025

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reform 6. Improved		Ministry for Communities,	Entry into force of the Law of Ukraine 'On amendments to some Laws of Ukraine to support development of the efficient and more sustainable district heating'. The law is focused on: - Setting clear rules for network connection / disconnection, zones of priority development of district heating systems; - Improvement of procedures for individual heat substations (IHS) installation in	
Energy Sector	efficiency in the district heating	Support development of the efficient and more sustainable district heating	Development	multi-apartment buildings to ensure proper remote control and demand management	Q3 2025
	Reform 7. Improved energy efficiency in public buildings and improvement of public procurement procedures taking into account energy efficiency requirements		Ministry for Communities, Territories and Infrastructure Development	The Cabinet of Ministers of Ukraine adopted an act 'On Approval of the Strategy for Thermal Modernization of Buildings until 2050' and Action plan for the Strategy, aimed at introducing market-based financial instruments and incentives, containing a roadmap with policy measures, including those aimed to support the introduction of nearly-zero energy building	Q2 2024
	Reform 7. Improved energy efficiency in public buildings and improvement of public procurement procedures taking into account energy efficiency requirements	Setting minimum energy efficiency performance levels for buildings and products covered by the EU ecodesign legislation	Ministry for Communities, Territories and Infrastructure Development	The Cabinet of Ministers adopted acts on setting minimum energy efficiency performance levels for buildings and also for products covered by the EU ecodesign legislation, Ministry for Communities, Territories and Infrastructure Development adopted acts on setting classes of energy efficiency performance levels for products covered by the EU energy labelling legislation	Q3 2026
	Reform 7. Improved energy efficiency in public buildings and improvement of public procurement procedures taking into account energy efficiency requirements	Implementing efficiency performance levels for buildings and products in public procurement	Ministry of Economy	The order of the Ministry of Economy regarding the application of established acts by the Cabinet of Ministers and the Ministry for Communities, Territories and Infrastructure Development requirements for energy labelling and eco- design as mandatory minimum criteria during public procurement was adopted and entered into force. These requirements make minimum energy efficiency performance levels for buildings and products covered by national standards, which are aligned with EU energy labelling and ecodesign legislation. The content of the order was communicated to the contracting authorities in the field of public procurement	Q1 2027
	Investment 1.		Ministry of Communities, Territories and Infrastructure Development,	Report of the Government (or Treasury report) showing that in the State Budgets for 2026 and 2027 the general Government budgeted at least EUR 550 million (in UAH equivalent) for strengthening the energy infrastructure of Ukraine, including at the regional level (as part of the indicator in the Decentralization section on allocating 20% to the sub-national level), among others for the following: - Improving energy efficiency in district heating, in line with the State targeted economic program for the energy modernization of heat generating enterprises for the period up to 2030; - Financial contribution to the Energy Efficiency Fund to support improved energy efficiency in the residential sector; - Improving energy efficiency in public buildings, in line with the Strategy for Thermal Modernization of Buildings until 2050; - Physical protection of Ukraine's energy infrastructure; - Supporting the development of renewable energy sources, in line with the	
	Investments in energy infrastructure		Ministry of Energy, Ministry of Finance	new market-based framework for renewable energy, and for the construction of highly flexible capacities	Q4 2027

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and investments	steps to implement reforms/investments)	implementation	Outcome	Imerrane
	1 1 0	Adoption of the revised National Transport	Ministry of Communities, Territories and Infrastructure Development	The Cabinet of Ministers adopted an order of Ukraine on updating the National Transport Strategy of Ukraine for the period up to 2030. The Strategy focuses on achieving the following main strategic goals: - reconstruction and development of a competitive and efficient transport system inline with EU policies and standards in particular relating to trans- European transport networks and the decarbonisation targets of the transport sector set out at international and European level (including through the development of railway, road and inland waterway routes, included in indicative maps of the TEN-T network, digitisation of transport system management, etc.); - high-quality passenger transportation and unimpeded mobility; - safe for people and the environment, sustainable, energy-efficient transport	Q4 2024
		Adoption of the Strategy for developing and expanding the border infrastructure with the EU Member States and the Republic of Moldova until 2030	Ministry of Communities, Territories and Infrastructure Development	The Strategy for Developing and Expanding the Border Infrastructure with EU Member States and the Republic of Moldova until 2030 has been adopted. The Strategy focuses on the following focal areas: - reconstruction of border crossing points on the border with Poland, Slovakia, Hungary, and Romania; - creation of a network of service areas; - simplification of border crossing procedures (digitalisation and introduction of joint control) in line with EU standards	Q4 2024
	Reform 3. Liberalisation		Ministry of Communities,	The Law of Ukraine 'On Railway Transport of Ukraine', which aligns with the EU rail acquis, was adopted, and the final provisions of the Law entered into force. The Law will focus on the following key areas: - create legislative conditions for the functioning of the competitive market for passenger and freight transportation, in particular, ensuring equal access of railway operators to the railway infrastructure; - creation of new state bodies in accordance with EU legislation, that will carry out public administration in the competitive transport market (regulator and safety authority); - functional separation of the infrastructure operator and railway operators; - introduction of safety management system; - introduction of technical investigation of railway accidents; - establishing the legal basis for technical regulation to ensure interoperability (the ability of railway transport to maintain safe transportation); - a new approach to ensuring socially important transport (PSO)	Q4 2025
	· ·		Ministry of Communities, Territories and Infrastructure Development	The main legislative acts (by-laws) for the implementation of the Law of Ukraine 'On Railway Transport of Ukraine' have been developed and adopted for the introduction of mechanisms for the functioning of the rail transportation market, in particular, related to: equal access to the rail infrastructure, licensing of railway operators, safety management systems, the procedure for the organisation of socially important passenger transportation (PSO)	Q4 2027

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
	Reform 4. Improved shipping and ports services	Entry into force of the legislation on merchant	Ministry of Communities, Territories and Infrastructure Development, State Service for Maritime, Inland Waterway Transport and Shipping	The Law of Ukraine 'On Amendments to Certain Legislative Acts of Ukraine Concerning Merchant Shipping and Shipping on Inland Waterways' enters into force. The Law of Ukraine will focus on the following key areas: - defining and regulating the principles of ensuring the safety of navigation in the territorial sea, inland sea waters, seaports, and inland waterways; - improvement of the mechanism for implementing the international regime for the protection of ships and seaports; - defining a detailed mechanism for controlling ships in a seaport; - review of the functions of the central executive body implementing state policy in the areas of maritime and inland waterway transport and shipping in the Merchant Shipping Code, the Laws of Ukraine 'On Transport', 'On Inland Waterway Transport' and 'On Seaports of Ukraine' in order to eliminate duplication of legislative norms and clarify the division of competence, in particular with the central executive body that ensures the formation and implementation of state policy in the areas of maritime and inland waterway transport; - simplification of administrative procedures, a clearer list of powers of state bodies, elimination of unnecessary administrative barriers, documents, etc	Q2 2026
	Reform 4. Improved shipping and ports services	Ensuring full compliance with the provisions of EU Regulation 2017/352 on Port Services	Ministry of Communities, Territories and Infrastructure Development, State Service for Maritime, Inland Waterway Transport and Shipping	Review and amend the existing national legislation (subordinate legal acts) to ensure full compliance with the provisions of EU Regulation 2017/352 on Port Service Regulation	Q1 2027
			Ministry for Communities,	Report of the Government (or Treasury report) showing that in the State Budgets for 2026 and 2027 the general Government budgeted at least EUR 350 million (in UAH equivalent) for the reconstruction, restoration, modernisation and upgrade of damaged and destroyed transport infrastructure facilities, in line with the National Transport Strategy of Ukraine until 2030, including some of funds to be directed to the regional level (as part of the indicator in the Decentralisation section on allocating 20% to the sub-national level), among others in the following sectors: - railways (in line with the new legislation on railway transport of Ukraine); - maritime and inland shipping (in line with the new legislation on merchant shipping and shipping on inland waterways); - roads; -aviation;	
Transport	Investment 1. Investments in transport infrastructure	Investments of at least EUR 350 million in	Territories and Infrastructure Development, Ministry of Finance	and border crossing points (in line with the Strategy for developing and expanding the border infrastructure with the EU Member States and the Republic of Moldova until 2030)	Q4 2027

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and investments	steps to implement reforms/investments)	implementation	Outcome	Timerrame
				Adoption of the Strategy for Agriculture and Rural Development until 2030'. The strategy focuses on these main areas:	
				- adapting Ukrainian Agriculture and Rural Development policies to the EU pre-	
				accession context and areas of special Ukrainian concern, such as land	
				reform, irrigation, war recovery and development support; - institutional strengthening and capacity building to develop necessary	
				systems;	
	Reform 1. Aligning the			 acceleration of the process to approximate legal acts and capacities for agri- food agriculture and SPS to EU standards; 	
	institutional framework on			- promoting the development to small producers and rural communities;	
	agriculture and rural			- defining of environmental and climate action baselines and targets, building	
		Adoption of the Strategy for Agriculture and		up evidence-based programming and sound financial management and control	
Agri-food Sector		Rural Development until 2030	Food	capacities	Q4 2024
	Reform 1. Aligning the			The FU diseased FORM success to be exceeded on deaths Misister of America	
	institutional framework on agriculture and rural			The EU-aligned FSDN system, to be created under the Ministry of Agrarian	
		Establishment of the Farm Sustainability Data	The Ministry of Agrarian Policy and	Policy, is established and is operational. The system allows tracking the situation in the agricultural sector and making informed decisions regarding the	
Agri-food Sector	policy	Network (FSDN) system		allocation of state support to agricultural producers	Q1 2027
Agii-1000 Dector	policy	Network (FODIV) System	1000	The protocols of information interaction between the State Land Cadastre and	Q1 2021
		Implementation of automatic data transfer		the State Register of Property Rights on Real Estate are enabling the	
	Reform 2. Ensuring	between the State Land Cadastre and the State		automatic data transfer about the price (value) of a real estate and property	
Agri-food Sector	functional land market	Register of Property Rights on Real Estate	Food	rights to it to the State Land Cadastre	Q1 2024
				An automated system for public monitoring of land relations has been put into	
				operation, functioning within the framework of maintaining the State Land	
				Cadastre.	
		An automated system for public monitoring of		A geoinformation system for mass land assessment has been put into	04 0005
Agri-food Sector	functional land market	land relations is in place	Food	operation as part of the software of the State Land Cadastre	Q1 2025
				Entry into force of the Law on Amendments to the Law of Ukraine 'On State Support of Agriculture of Ukraine'.	
				The Law focuses on these main areas:	
				- Design future public support measures, including in selected sectors based	
				on sector and SWOT analyses, that comply with the EU standards and the EU acquis.	
				- Design measures to support agricultural production for small scale farms to	
				undertake private investments (physical assets of agricultural holdings	
				producers, for processing and marketing)	
				- Design of future financial instruments (including credit guarantee facilities) for	
	Reform 3. Improving the			all farm categories in collaboration with International Financial Institutions.	
	institutional and			- Digitalisation through electronic document management systems.	
	administrative set up for			- State support exclusively channelled to beneficiaries enlisted in the State	
	00	Entry into force of the legislation on the public		o o i	0.0.000
Agri-food Sector	programmes	support of agriculture of Ukraine	Food	property register, animal register)	Q3 2025

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan		steps to implement reforms/investments)	implementation		
				Entry into force of the Law of Ukraine 'On the State Agrarian Register'.	
				The law focuses on these main areas:	
				- The State Agrarian Register (SAR) is recognised as an official public	
				electronic register in the field of agrarian policy and food security with the	
				regulation of its mandatory elements, such as the procedure for its	
				administration, the definition of its data, access by the third parties etc.	
				 SAR coverage is expanded to register and include information on 	
				stakeholders throughout the entire agricultural value chain such as agricultural	
				producers, food processors, water users, and others.	
				- SAR functionality is expanded, serving as a pre-condition for financial	
				assistance and enabling targeted channelling of technical assistance, other	
				administrative services, and the introduction of analytical information etc.	
				- Registration in SAR is a precondition for receiving any type of public support	
	Reform 4. Improvement of the official public	Entry into force of the logislation on the State	The Ministry of Agrarian Policy and	in agri-food sector; Mandatary publication of the register of heneficiaries of any state support	
Agri-food Sector	electronic farm register	Entry into force of the legislation on the State Agrarian Register	Food	 Mandatory publication of the register of beneficiaries of any state support programmes in the sector implemented through SAR 	Q4 2024
gii-lood Sector					Q4 2024
	Reform 4. Improvement			Submission of the report on the implementation of state support through SAR	
	of the official public	Implementation of the public support through	The Ministry of Agrarian Policy and	showing that minimum 80% of public support to agricultural producers provided	
gri-food Sector	electronic farm register	the State Agrarian Register	Food	in 2025 was provided through the State Agricultural Register (SAR)	Q1 2026
				Adoption of the 'long-term plan for the development of the irrigation system'.	
				The plan focuses on these main areas:	
				- Priorities in the irrigation sector based on an analysis of full economic benefits	
				- Alignment with the water sector strategy and the water basin-based water	
				management principles;	
				- Indication of needed public and other investments and the need for further	
				privatisation;	
	Reform 5. long-term			- Governance/management dimension of the sector;	
	development of the			- Environmental assessment to be carried out for any rehabilitation or	
	irrigation system to		The Ministry of Associate Deliver and	construction project in line with EU recommendation on environmental impact	
ari faad Caatar	increase climate	Adoption of the long-term plan on the irrigation	The Ministry of Agrarian Policy and	assessment, environmental strategic assessment and Ukraine legislation in	04 2025
gri-food Sector	resilience of the sector	system	Food	this area. Adoption of the legislative document on the approval of the strategic document	Q1 2025
				on Mine Action for the period up to 2033 (the Act of the Cabinet of Ministers or	
				the President).	
				A legislative document will contain the following main components:	
				- Management in the field of Mine Action;	
				- Support of the efficiency of Mine Action operators;	
				- Prevention of accidents;	
				- Comprehensive assistance to victims;	
				- Innovations;	
				- Gender balance and representation;	
				- Development of the private market;	
	Reform 6. Demining of	Entry into force of the strategic document on	Ministry of Economy	 Effective and transparent coordination with donors; 	
gri-food Sector	land and water areas	Mine Action for the period up to 2033.	Other involved authorities	- Forming the system of prioritisation of tasks in mine action	Q2 2024
				Interim report of the Government (or Treasury report) showing that in the State	
	lassa atau a at d	law and a start larget EUD 450 111 1	Ministry of France	Budgets for 2024 and 2025 the general Government budgeted at least EUR 75	
ani faad Caatar	Investment 1.	Investments of at least EUR 150 million (in	Ministry of Economy,	million (in UAH equivalent) for the funds paid to agri-food producers for the	00.0000
gri-food Sector	investments in demining	UAH equivalent) in demining of agriculture land	winistry of Finance	costs of demining	Q2 2026

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Reforms and investments	steps to implement reforms/investments)	implementation		Timetranie
Agri-food Sector	Investment 1. Investments in demining	Investments of at least EUR 150 million (in UAH equivalent) in demining of agriculture land	Ministry of Economy, Ministry of Finance	Report of the Government (or Treasury report) showing that in the State Budgets for 2024, 2025, 2026, 2027 the general Government budgeted at least EUR 150 million (in UAH equivalent) for the funds paid to agri-food producers for the costs of demining	Q4 2027
Management of Critical Raw Materials	Reform 1. Strengthening strategic planning and ensuring optimum framework for strategic investors	Adoption of the Law on amendments to the adaptation of the State Programme for the development of the Mineral Resource Base of Ukraine for the period up to 2030	Ministry of Environmental Protection and Natural Resources, Ministry of Finance, Ukrainian Geological Survey	The Law of Ukraine on Amendments to the State Programme for the Development of the Mineral Resource Base of Ukraine for the Period up to 2030 is adopted and enters into force. The law focuses on these main areas: - Introduction of State Compensatory Fund for geological area; - Prioritising the goals of extraction area in line with the EU Strategies; - Define the terms of strategic and critical raw materials, the need for regular methodological risk assessment of the level of security of their supply, the definition of a group of partner countries	Q4 2024
Management of Critical Raw Materials	Reform 1. Strengthening strategic planning and ensuring optimum framework for strategic investors	Publishing of a report on the verification of Critical Raw Material reserves of Ukraine	Ukrainian Geological Survey	Publication of a report on the verification of Critical Raw Material reserves of Ukraine using international classification system conducted and results made available to investors	Q3 2025
Management of Critical Raw Materials	Reform 2. Improving administrative procedures	Publishing of a pipeline of investment projects for extraction of critical raw materials. Preparation and promotion of the list of mining investment opportunities in Ukraine through online auction bidding and Production Sharing Agreements tenders for solid minerals	Ukrainian Geological Survey	Pipeline of investment projects for extraction of critical raw materials is published	Q2 2025
Management of Critical Raw Materials	Reform 2. Improving administrative procedures	Launching of PSA international tenders ensuring their transparency	Ministry of Economy Ministry of Energy Ukrainian Geological Survey	PSA international tenders have been launched, using the model agreement terms as agreed by the Government and made public. Transparency of PSA tenders and Agreements ensured through the open access to its terms	Q2 2025
Management of Critical Raw Materials	Reform 2. Improving administrative procedures	An upgraded e-cabinet of subsoil users, digitalization of secondary (state-owned) geodata; interactive data on extraction entities and subsoil plots, e-licence (extraction from the National Register)	Ukrainian Geological Survey	An upgraded e-cabinet of subsoil users with additional functionalities of access to state register of special permits for subsoil use allowing requesting and obtaining e-licences (extract from the Register) and providing access to digital geological data is operational	Q1 2025
Management of Critical Raw Materials	Reform 3. Use of Modern Extraction Technologies and Integration of Ukraine into Modern Processing Value Chains	Publishing of a study on the legislation on ESG	Ministry of Environmental Protection and Natural Resources, Ukrainian Geological Survey	Endorsement and publication of a study assessing the current legislation introducing on Environmental, Social and Governance reporting (ESG) for the mining and extractive sector, proposing recommendation on what legislative gaps need to be covered The Resolution of the Cabinet of Ministers on amending the Resolution of the Cabinet of Ministers 'On Approving the Plan for Allocation and Use of the	Q4 2025
Digital Transformation	Reform 1. Secure and efficient digital infrastructure	Implementation of a revised Plan for allocation and use of the radio spectrum in Ukraine	Ministry of Digital Transformation National Commission for the State Regulation of Communications and Informatization (by consent) National Council on Television and Radio Broadcasting (by consent)	Radio Spectrum in Ukraine' enters into force. The Resolution defines the radio technologies that are allowed for use in Ukraine, with the definition of the radio frequency bands and radio services to which they correspond, as well as the terms of termination of their development and use, as well as the list of promising radio technologies for implementation in Ukraine with the definition of the radio frequency bands and radio services to which they correspond, as well as the terms of their implementation in line with acquis.	Q1 2025

Digital efficie Transformation infras	eform 1. Secure and ficient digital frastructure eform 2. Digitalisation	Entry into force of the legislation on I secure and strengthening the cyber security capabilities of I tal state information resources and critical	Communications and Information Protection Ministry of Digital Transformation, National Commission for the State Regulation of Communications and Informatization (by consent)	Entry into force the respective legislative acts to align with the NIS and NIS2 framework. The acts focuses on these main areas: - regulate the mandatory implementation of measures aimed at creating an appropriate legal framework for the implementation of measures to prevent, detect and suppress acts of aggression in cyberspace in the context of the Russian Federation's war against Ukraine; - increase the level of protection of state information resources and critical information infrastructure against cyberattacks; - improve the regulatory framework in the field of cybersecurity and information protection to strengthen the capabilities of the national cybersecurity system to counter cyber threats The Order of the Cabinet of Ministers on approving the action plan for digitalisation of public services till 2026 approved and entered into force. The Action Plan focuses on these main areas: - recovery; - education;	Q1 2025
Digital efficie Transformation infras	ficient digital frastructure	Entry into force of the legislation on I secure and strengthening the cyber security capabilities of I tal state information resources and critical	Communications and Information Protection Ministry of Digital Transformation, National Commission for the State Regulation of Communications and Informatization (by consent)	framework. The acts focuses on these main areas: - regulate the mandatory implementation of measures aimed at creating an appropriate legal framework for the implementation of measures to prevent, detect and suppress acts of aggression in cyberspace in the context of the Russian Federation's war against Ukraine; - increase the level of protection of state information resources and critical information infrastructure against cyberattacks; - improve the regulatory framework in the field of cybersecurity and information protection to strengthen the capabilities of the national cybersecurity system to counter cyber threats The Order of the Cabinet of Ministers on approving the action plan for digitalisation of public services till 2026 approved and entered into force. The Action Plan focuses on these main areas: - recovery;	Q1 2025
Digital Refor	eform 2. Digitalisation			digitalisation of public services till 2026 approved and entered into force. The Action Plan focuses on these main areas: - recovery;	
Digital Refor	public services	с -	Ministry of Digital Transformation	 health care; services for veterans; military serviceman; customs; e-social sphere 	Q1 2025
		Entry into force of the legislation on supporting	· · · ·	The Act of the Cabinet of Ministers on supporting electronic identification schemes aligned with e-IDAS regulation and EU standards enters into force. The Act will approve the Regulation on the integrated system of electronic identification (part three of Article 15-3 of the Law of Ukraine 'On electronic identification and electronic trust services'). The main tasks of the integrated electronic identification system are: - creation of a modern electronic identification infrastructure in Ukraine and ensuring its sustainable development; - ensuring interoperability (technological compatibility) of electronic identification means, intermediate electronic identification nodes (hubs) and electronic identification schemes;	
Green Transition Refor and Environmental reduc Protection indust	public services		Ministry of Environmental	 protection of information resources processed in the system. The Law of Ukraine on Ensuring the Constitutional Rights of citizens to a safe environment for life and health is adopted and enters into force partly, with bylaws adopted within 12 months and some provisions on applying of the findings of the best available technologies and management methods - within 4 years after termination of the martial law, except for the installations that are put into operation for the first time. The law is aimed at preventing, reducing and controlling industrial pollution and introduces integrated approaches to permitting and control of industrial pollution based on the application of the best available technologies and management methods in accordance with Directive 2010/75/EU on industrial emissions 	Q2 2026 Q3 2024

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Keror ms and myestments	steps to implement reforms/investments)	implementation		1 men ame
Green Transition				The Law of Ukraine 'On the Basic Principles of State Climate Policy' enters into force. The law focuses on the following main areas: -Goals and basic principles of the state climate policy; -Governing bodies in the field of climate change; -Strategic planning in the field of climate change; -Mechanisms and tools for achieving climate goals; -National framework for tracking the implementation of policies and measures and forecasting in the field of climate change; -Scientific and expert council on climate change and preservation of the ozone layer; -National system of inventory of anthropogenic emissions by sources and	
and Environmental		Entry into force of the legislation on the State	Ministry of Environmental	absorption by sinks of greenhouse gases;	
Protection	Reform 2. Climate policy	Climate Policy	Protection and Natural Resources	-International cooperation in the field of climate change	Q1 2025
Green Transition		Adoption of the Regulation on the Scientific and		The Resolution of the Cabinet of Ministers 'On Approval of the Regulation on the Scientific and Expert Council on Climate Change and Preservation of the Ozone Layer' is adopted. The Regulation focuses on the following main areas: - Consideration of scientific conclusions of the Intergovernmental Panel on Climate Change (IPCC) reports and scientific climate data and information, in particular, concerning Ukraine; - Providing scientific and expert support and proposals, including preparation of reports, on climate goals, policies and measures, monitoring their implementation and forecasting in the field of climate change, as well as compliance of goals, policies and measures with Ukraine's international obligations; - Promoting the exchange of scientific achievements in the field of modelling, monitoring, advanced research and innovation aimed at reducing greenhouse gas emissions and increasing absorption by sinks; - Scientific substantiation of ways and means to achieve climate goals; - Informing, raising awareness and educating on climate change and its consequences, as well as developing dialogue and cooperation between scientific institutions on climate change issues;	
and Environmental		1 0	Ministry of Environmental	- Guarantees of independence for said Council in all its proceedings;	
rotection	Reform 2. Climate policy	Preservation of the Ozone Layer	Protection and Natural Resources	- Diverse, scientifically relevant composition of said Council	Q4 2025

Chapter of Ukraine Plan	Reforms and investments	Name of the step (quantitative and qualitative steps to implement reforms/investments)	Agency responsible for implementation	Outcome	Timeframe
				The Order of the Cabinet of Ministers 'On Approval of the 2nd Nationally Determined Contribution of Ukraine to the Paris Agreement' is adopted. The NDC focuses on the following main areas: - Higher emission reduction target than in the current NDC of Ukraine; - Establishing a base year for calculating emissions from sources and sinks of greenhouse gases; - Duration of implementation and/or time periods of the proposed measures; - Scope and coverage of economic sectors and greenhouse gases; - Process planning, assumptions and methodological approaches used, including for estimation and accounting of anthropogenic emissions by sources and removals by sinks of greenhouse gases; - Justification of the equity and ambition of the NDC in the light of national circumstances; - Contribution to the achievement of the objective of the UN Framework Convention on Climate Change and to limit greenhouse gas emissions/enhance sinks, in accordance with the objective set out in Article 2 of the UN Framework Convention on Climate Change.	
Green Transition and Environmental		Adoption of the 2- nd Nationally Determined	Ministry of Environmental	The Second Nationally Determined Contribution of Ukraine to the Paris Agreement will be more ambitious than the current Updated Nationally	
Protection	Reform 2. Climate policy	Contribution of Ukraine to the Paris Agreement		Determined Contribution of Ukraine to the Paris Agreement. Adoption of the Order of the Cabinet of Ministers 'On Approval of the Action	Q3 2025
Green Transition and Environmental Protection	Reform 3. Market mechanisms of carbon pricing	Adoption of the Action Plan for the Establishment of a National Greenhouse Gas Emissions Trading System	Ministry of Environmental Protection and Natural Resources	Plan for the Establishment of a National Greenhouse Gas Emissions Trading System. Adoption of the Action Plan will ensure the definition of: - Stages of the ETS implementation; - Timeframes of the stages; - The necessary infrastructure; - Organisational measures	Q1 2025
Green Transition and Environmental	Reform 3. Market mechanisms of carbon	¥ ź	Ministry of Environmental Protection and Natural Resources	The resumption of a mandatory MRV system for facilities covered by the scope of the existing legislation, except for those that are not controlled, destroyed or located in the temporarily occupied territory, or have officially announced the	Q2 2025
Protection Green Transition and Environmental Protection	pricing Reform 4. Restoration and conservation of natural resources	Resumption of the compulsory MRV system Entry into force of the legislation on reducing deforestation and forest degradation	Ministry of Environmental Protection and Natural Resources State Forest Resources Agency	suspension of operations in terms of production Law of Ukraine that will regulate the issue of confirming the sustainability of the origin of wood and other goods that may lead to deforestation and forest degradation, namely enters into force. The Law will focus on the following: - Expanding the use of electronic timber accounting, which will ensure the tracking of timber movement and confirmation of the legitimacy of the origin of timber and timber products; - Ensuring that the certification system for wood products was introduced and the existing certification system for manufactured wood was extended to cover all wood trading operations; - Establishing requirements for confirming the origin of wood, including wood products in trade	Q2 2025
Green Transition and Environmental Protection	Reform 5. Increased circular economy	Adoption of the strategy for implementing the principles of the circular economy and the Action Plan	Ministry of Economy	The Order of the Cabinet of Ministers on approval of the strategy for implementing the principles of the circular economy and an action plan for its implementation is adopted. The strategy will identify potential opportunities and impacts of the transition to a circular economy in Ukraine for 5-10 pre-selected priority sectors and value chains, such as waste, textiles, plastics, batteries, electronics, agriculture, construction and repair, and metals and minerals	Q1 2026

Chapter of Ukraine	Reforms and investments	Name of the step (quantitative and qualitative	Agency responsible for	Outcome	Timeframe
Plan	Keror ms and myestments	steps to implement reforms/investments)	implementation		1 men ame
				The Order of the Cabinet of Ministers 'On Approval of the National Waste	
				Management Plan until 2033' is adopted.	
				The National Waste Management Plan focuses on these main areas:	
				- Household waste management;	
				- Hazardous waste management;	
				- Infrastructure needs;	
				- Economic and financial sustainability analyses of the action plan;	
				- Implementation of economic instruments to improve waste management;	
Green Transition				- Monitoring and control of waste management;	
and Environmental	Reform 5. Increased	Adoption of the National Waste Management	Ministry of Environmental	- Strategic planning of waste management in Ukraine;	
Protection	circular economy	Plan until 2033	Protection and Natural Resources	- Implementation of waste management at the regional level	Q1 2026
				A concept note following public consultations with stakeholders defining the	
				scope of derogations from the EIA and SEA rules has been prepared and	
				published on the official website of the Ministry of Environmental Protection	
				and Natural Resources.	
				The concept note will include the following information:	
				- On the body that determines the scope of derogations from EIA and SEA	
				obligations;	
	Reform 6. Environmental			- Description of the objects and explanation of why they are included in the	
Green Transition	Assessment (EIA) and	Development of a concept note defining the		scope of derogation in each specific case;	
and Environmental	Strategic Environmental	scope of deviations from the EIA and SEA	Ministry of Environmental	- Justification of the scope of derogations;	
Protection	Assessment (SEA)	rules	Protection and Natural Resources	- Time limits for the derogations granted	Q3 2024